

	2005-6	2006-7	2007-8	2008-9	2009-10	2010-11
Fee for Service Revenue						
Acute Inpatient	14,587,456	12,211,389	12,639,911	13,100,582	13,582,471	14,083,564
Skilled Nursing	2,778,443	-	-	-	-	-
OP & Emergency	18,289,084	16,531,919	18,333,069	19,833,012	21,463,064	23,234,856
Home Health	1,810,808	1,789,374	1,926,106	2,020,556	2,119,709	2,223,802
Bad Debts	(1,253,598)	(1,127,750)	(1,245,549)	(1,348,699)	(1,460,812)	(1,582,687)
Community Benefit	(811,152)	(817,210)	(902,572)	(977,318)	(1,058,559)	(1,146,875)
	<u>35,401,040</u>	<u>28,587,722</u>	<u>30,750,965</u>	<u>32,628,133</u>	<u>34,645,874</u>	<u>36,812,660</u>
Risk Contract Revenue	1,168,303	1,155,054	1,233,692	1,283,896	1,336,144	1,390,517
Other Operating Revenue	145,656	148,569	151,541	154,571	157,663	160,816
Total Revenue	<u>36,715,000</u>	<u>29,891,345</u>	<u>32,136,197</u>	<u>34,066,600</u>	<u>36,139,680</u>	<u>38,363,993</u>
Expenses						
People Costs	25,635,461	23,397,283	24,896,858	26,523,648	28,261,681	30,118,897
Supplies	4,611,731	3,848,497	4,105,293	4,338,340	4,586,347	4,850,366
Purchased Services	4,034,783	4,028,346	4,204,465	4,206,041	4,293,637	4,383,091
Depreciation	1,217,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000
Rent in MOB						
Utilities	767,142	836,185	852,908	869,967	887,366	905,113
Insurance	416,032	357,417	373,310	386,055	399,353	413,231
Interest & Return to JV Investors	241,678	287,530	280,773	233,046	184,754	135,487
Other Costs	911,740	1,129,975	948,574	967,546	986,897	1,006,635
Total Expenses	<u>37,835,567</u>	<u>35,016,231</u>	<u>36,793,182</u>	<u>38,655,643</u>	<u>40,731,035</u>	<u>42,943,819</u>
Operating Margin	<u>(1,120,567)</u>	<u>(5,124,886)</u>	<u>(4,656,985)</u>	<u>(4,589,042)</u>	<u>(4,591,354)</u>	<u>(4,579,826)</u>
Non Operating Items						
Donations	1,966,375	500,000	500,000	500,000	500,000	500,000
Fundraising Expense	(383,252)	(211,280)	(219,344)	(227,811)	(236,702)	(246,037)
Physician Practice Support	(933,000)	(635,000)	(500,000)	(500,000)	(500,000)	(500,000)
Tax Assessment Revenue	2,026,913	2,018,000	3,000,000	3,000,000	3,000,000	3,000,000
Interest Income	176,528	100,556	8,830	-	-	-
	<u>2,853,564</u>	<u>1,772,276</u>	<u>2,789,486</u>	<u>2,772,189</u>	<u>2,763,298</u>	<u>2,753,963</u>
Surplus / (Deficit)	<u>1,732,997</u>	<u>(3,352,610)</u>	<u>(1,867,500)</u>	<u>(1,816,853)</u>	<u>(1,828,056)</u>	<u>(1,825,863)</u>