

	2005-6	2006-7	2007-8	2008-9	2009-10	2010-11
<b>Fee for Service Revenue</b>						
Acute Inpatient	14,587,456	12,780,650	13,216,521	13,706,718	14,212,737	14,739,228
Skilled Nursing	2,778,443	-	-	-	-	-
OP & Emergency	18,289,084	16,531,919	18,333,069	19,833,012	21,463,064	23,234,856
Home Health	1,810,808	1,789,374	1,926,106	2,020,556	2,119,709	2,223,802
Bad Debts	(1,253,598)	(1,121,468)	(1,239,086)	(1,341,560)	(1,452,951)	(1,574,058)
Community Benefit	(811,152)	(812,658)	(897,889)	(972,145)	(1,052,863)	(1,140,622)
	<u>35,401,040</u>	<u>29,167,817</u>	<u>31,338,721</u>	<u>33,246,582</u>	<u>35,289,697</u>	<u>37,483,206</u>
<b>Risk Contract Revenue</b>	1,168,303	1,155,054	1,233,692	1,283,896	1,336,144	1,390,517
<b>Other Operating Revenue</b>	145,656	148,569	151,541	154,571	157,663	160,816
<b>Total Revenue</b>	<u>36,715,000</u>	<u>30,471,440</u>	<u>32,723,954</u>	<u>34,685,050</u>	<u>36,783,503</u>	<u>39,034,540</u>
<b>Expenses</b>						
People Costs	25,635,461	24,798,865	26,434,785	28,167,009	30,017,915	31,995,965
Supplies	4,611,731	3,851,934	4,113,988	4,349,364	4,599,912	4,866,699
Purchased Services	4,034,783	4,177,439	4,204,465	4,361,158	4,451,856	4,544,475
Depreciation	1,217,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000
Rent in MOB						
Utilities	767,142	836,185	852,908	869,967	887,366	905,113
Insurance	416,032	355,768	371,882	384,709	398,092	412,062
Interest & Return to JV Investors	241,678	287,530	280,773	233,046	184,754	135,487
Other Costs	911,740	1,129,975	948,574	967,546	986,897	1,006,635
<b>Total Expenses</b>	<u>37,835,567</u>	<u>36,568,695</u>	<u>38,338,377</u>	<u>40,463,798</u>	<u>42,657,792</u>	<u>44,997,435</u>
<b>Operating Margin</b>	<u>(1,120,567)</u>	<u>(6,097,255)</u>	<u>(5,614,423)</u>	<u>(5,778,748)</u>	<u>(5,874,289)</u>	<u>(5,962,896)</u>
<b>Non Operating Items</b>						
Donations	1,966,375	500,000	500,000	500,000	500,000	500,000
Fundraising Expense	(383,252)	(211,280)	(219,344)	(227,811)	(236,702)	(246,037)
Physician Practice Support	(933,000)	(635,000)	(500,000)	(500,000)	(500,000)	(500,000)
Tax Assessment Revenue	2,026,913	2,018,000	3,000,000	3,000,000	3,000,000	3,000,000
Interest Income	176,528	78,709	-	-	-	-
	<u>2,853,564</u>	<u>1,750,429</u>	<u>2,780,656</u>	<u>2,772,189</u>	<u>2,763,298</u>	<u>2,753,963</u>
<b>Surplus / (Deficit)</b>	<u>1,732,997</u>	<u>(4,346,826)</u>	<u>(2,833,767)</u>	<u>(3,006,559)</u>	<u>(3,110,991)</u>	<u>(3,208,933)</u>