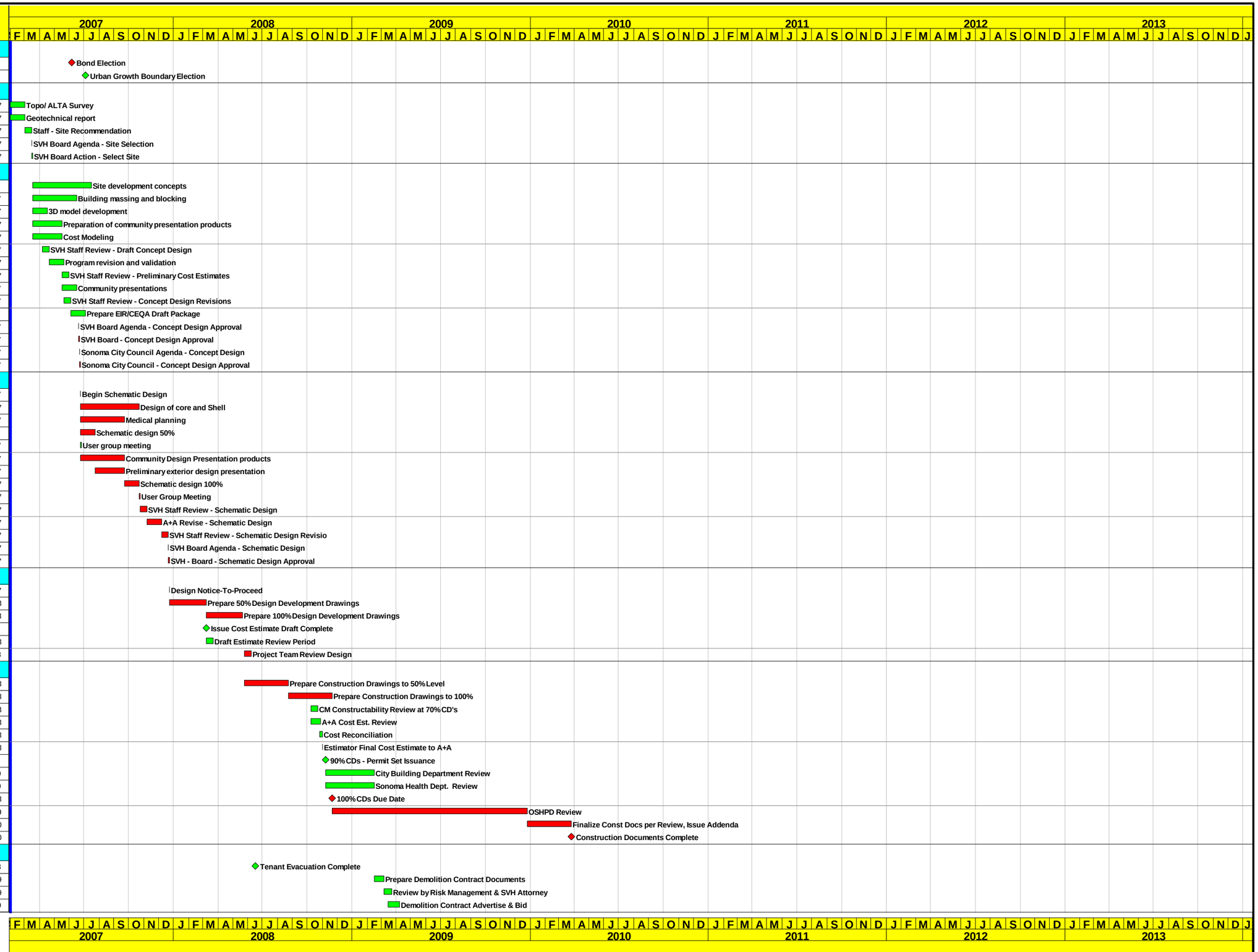
| Activity ID | Activity Description | Orig Dur | TF | Early Start | Early Finish |
|---|---|---|---|---|---|
| **Elections** | | | | | |
| EL001 | Bond Election | 0 | 0 | 06JUN07* | |
| EL002 | Urban Growth Boundary Election | 0 | 369 | 04JUL07 | |
| **Site Selection** | | | | | |
| SS010 | Topo/ ALTA Survey | 30 | 4 | 31JAN07 | 01MAR07 |
| SS020 | Geotechnical report | 30 | 4 | 31JAN07 | 01MAR07 |
| SS130 | Staff - Site Recommendation | 14 | 4 | 02MAR07 | 15MAR07 |
| SS140 | SVH Board Agenda - Site Selection | 1 | 4 | 16MAR07 | 16MAR07 |
| SS150 | SVH Board Action - Select Site | 1 | 4 | 17MAR07 | 17MAR07 |
| **Preliminary Design** | | | | | |
| PD010 | Site development concepts | 120 | 4 | 18MAR07 | 15JUL07 |
| PD020 | Building massing and blocking | 90 | 26 | 18MAR07 | 15JUN07 |
| PD030 | 3D model development | 30 | 36 | 18MAR07 | 16APR07 |
| PD080 | Preparation of community presentation | 60 | 4 | 18MAR07 | 16MAY07 |
| PD090 | Cost Modeling | 60 | 20 | 18MAR07 | 16MAY07 |
| PD040 | SVH Staff Review - Draft Concept Design | 14 | 16 | 07APR07 | 20APR07 |
| PD050 | Program revision and validation | 30 | 16 | 21APR07 | 20MAY07 |
| PD100 | SVH Staff Review - Preliminary Cost | 14 | 20 | 17MAY07 | 30MAY07 |
| PD110 | Community presentations | 30 | 4 | 17MAY07 | 15JUN07 |
| PD060 | SVH Staff Review - Concept Design Revisions | 14 | 16 | 21MAY07 | 03JUN07 |
| PD070 | Prepare EIR/CEQA Draft Package | 30 | 159 | 04JUN07 | 03JUL07 |
| PD120 | SVH Board Agenda - Concept Design | 1 | 0 | 20JUN07 | 20JUN07 |
| PD130 | SVH Board - Concept Design Approval | 1 | 0 | 21JUN07 | 21JUN07 |
| PD140 | Sonoma City Council Agenda - Concept | 1 | 0 | 22JUN07 | 22JUN07 |
| PD150 | Sonoma City Council - Concept Design | 1 | 0 | 23JUN07 | 23JUN07 |
| **Schematic Design** | | | | | |
| SD-000 | Begin Schematic Design | 1 | 0 | 24JUN07* | 24JUN07 |
| SD-010 | Design of core and Shell | 120 | 0 | 25JUN07 | 22OCT07 |
| SD-020 | Medical planning | 90 | 0 | 25JUN07 | 22SEP07 |
| SD-030 | Schematic design 50% | 30 | 0 | 25JUN07 | 24JUL07 |
| SD-040 | User group meeting | 1 | 89 | 25JUN07 | 25JUN07 |
| SD-050 | Community Design Presentation products | 90 | 0 | 25JUN07 | 22SEP07 |
| SD-060 | Preliminary exterior design presentation | 60 | 0 | 25JUL07 | 22SEP07 |
| SD-070 | Schematic design 100% | 30 | 0 | 23SEP07 | 22OCT07 |
| SD-080 | User Group Meeting | 1 | 0 | 23OCT07 | 23OCT07 |
| SD-090 | SVH Staff Review - Schematic Design | 14 | 0 | 24OCT07 | 06NOV07 |
| SD-100 | A+A Revise - Schematic Design | 30 | 0 | 07NOV07 | 06DEC07 |
| SD-130 | SVH Staff Review - Schematic Design Revisio | 14 | 0 | 07DEC07 | 20DEC07 |
| SD-140 | SVH Board Agenda - Schematic Design | 1 | 0 | 21DEC07 | 21DEC07 |
| SD-150 | SVH - Board - Schematic Design Approval | 1 | 0 | 22DEC07 | 22DEC07 |
| **Design Development & Approval of Drawings** | | | | | |
| DD010 | Design Notice-To-Proceed | 1 | 0 | 23DEC07 | 23DEC07 |
| DD020 | Prepare 50% Design Development Drawings | 75 | 0 | 24DEC07 | 07MAR08 |
| DD030 | Prepare 100% Design Development Drawings | 75 | 0 | 08MAR08 | 21MAY08 |
| DD050 | Issue Cost Estimate Draft Complete | 0 | 65 | 08MAR08 | |
| DD060 | Draft Estimate Review Period | 14 | 65 | 08MAR08 | 21MAR08 |
| DD075 | Project Team Review Design | 14 | 0 | 26MAY08 | 08JUN08 |
| **Preparation & Approval of Construction Drawings** | | | | | |
| CD010 | Prepare Construction Drawings to 50% Level | 90 | 0 | 26MAY08 | 23AUG08 |
| CD020 | Prepare Construction Drawings to 100% | 90 | 0 | 24AUG08 | 21NOV08 |
| CD030 | CM Constructability Review at 70% CD's | 15 | 20 | 08OCT08 | 22OCT08 |
| CD032 | A+A Cost Est. Review | 20 | 20 | 08OCT08 | 27OCT08 |
| CD033 | Cost Reconciliation | 5 | 20 | 27OCT08 | 31OCT08 |
| CD034 | Estimator Final Cost Estimate to A+A | 1 | 20 | 01NOV08 | 01NOV08 |
| CD040 | 90% CDs - Permit Set Issuance | 0 | 15 | 07NOV08 | |
| CD050 | City Building Department Review | 100 | 265 | 08NOV08 | 15FEB09 |
| CD071 | Sonoma Health Dept. Review | 100 | 314 | 08NOV08 | 15FEB09 |
| CD072 | 100% CDs Due Date | 0 | 0 | | 21NOV08 |
| CD074 | OSHPD Review | 400 | 0 | 22NOV08 | 26DEC09 |
| CD080 | Finalize Const Docs per Review, Issue | 90 | 0 | 27DEC09 | 26MAR10 |
| CD090 | Construction Documents Complete | 0 | 0 | | 26MAR10 |
| **Site Demolition Contract** | | | | | |
| DC140 | Tenant Evacuation Complete | 0 | 584 | | 15JUN08 |
| DC010 | Prepare Demolition Contract Documents | 20 | 265 | 16FEB09 | 07MAR09 |
| DC030 | Review by Risk Management & SVH Attorney | 15 | 265 | 08MAR09 | 22MAR09 |
| DC040 | Demolition Contract Advertise & Bid | 24 | 265 | 16MAR09 | 08APR09 |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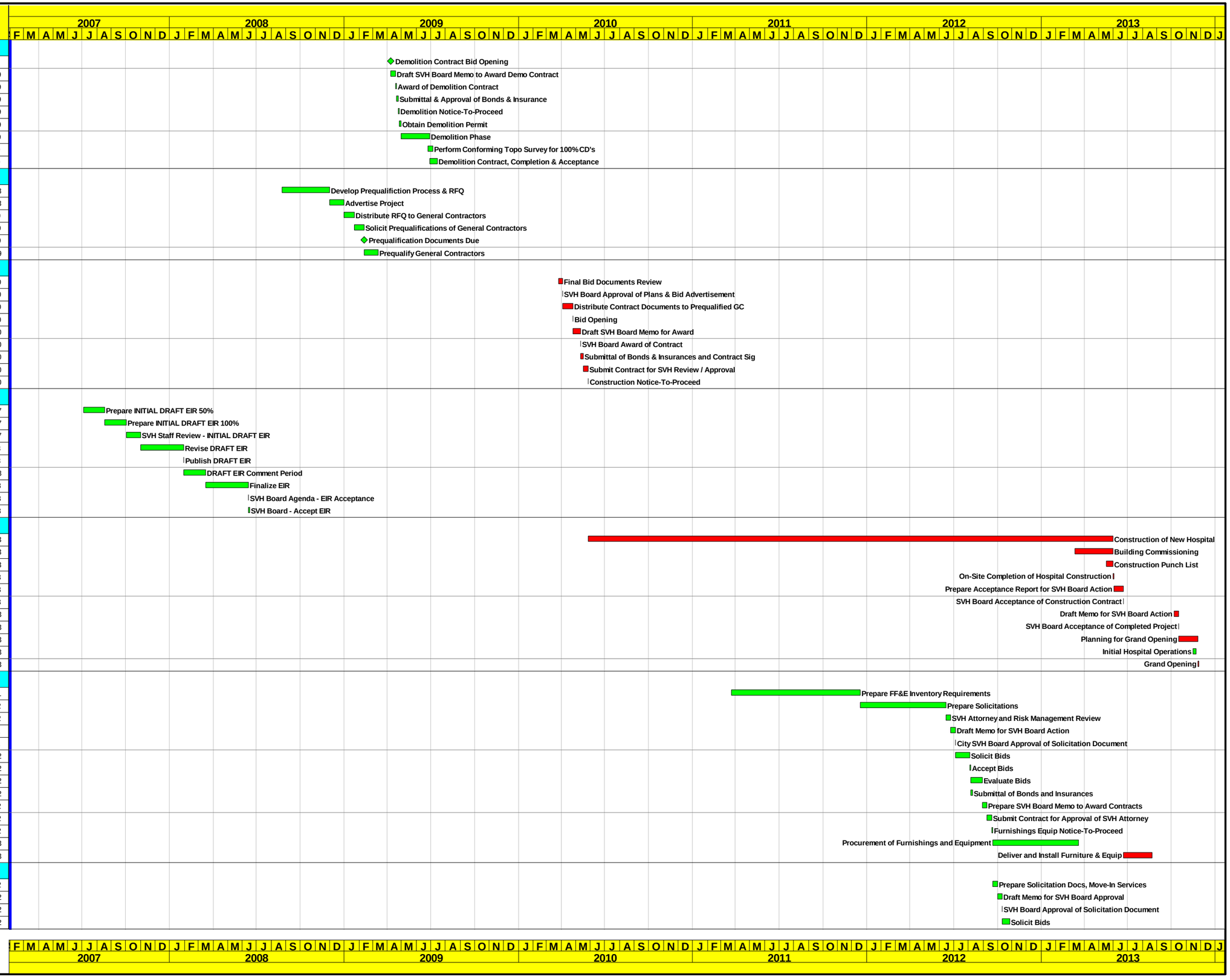
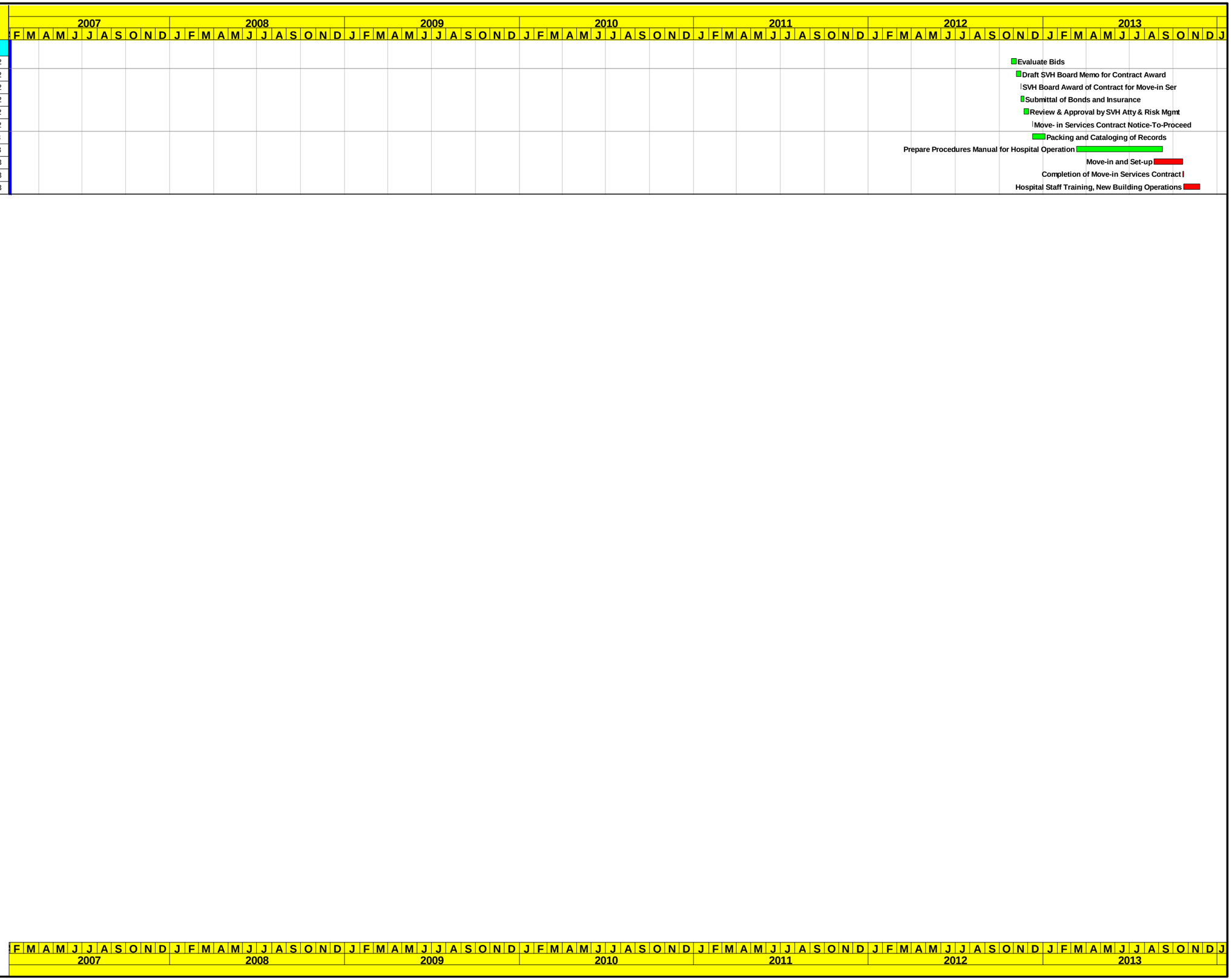
| Activity ID | Activity Description | Orig Dur | TF | Early Start | Early Finish |
|---|---|---|---|---|---|
| **Site Demolition Contract** | | | | | |
| DC050 | Demolition Contract Bid Opening | 0 | 265 | 09APR09 | |
| DC060 | Draft SVH Board Memo to Award Demo | 10 | 265 | 09APR09 | 18APR09 |
| DC070 | Award of Demolition Contract | 1 | 265 | 19APR09 | 19APR09 |
| DC080 | Submittal & Approval of Bonds & Insurance | 5 | 265 | 20APR09 | 24APR09 |
| DC090 | Demolition Notice-To-Proceed | 1 | 265 | 25APR09 | 25APR09 |
| DC100 | Obtain Demolition Permit | 5 | 265 | 26APR09 | 30APR09 |
| DC110 | Demolition Phase | 60 | 265 | 01MAY09 | 29JUN09 |
| DC120 | Perform Conforming Topo Survey for 100% | 10 | 265 | 25JUN09 | 04JUL09 |
| DC130 | Demolition Contract, Completion & | 15 | 300 | 30JUN09 | 14JUL09 |
| **Prime Contractor Prequalification** | | | | | |
| PQ010 | Develop Prequalifiction Process & RFQ | 100 | 386 | 24AUG08 | 01DEC08 |
| PQ020 | Advertise Project | 30 | 386 | 02DEC08 | 31DEC08 |
| PQ030 | Distribute RFQ to General Contractors | 21 | 386 | 01JAN09 | 21JAN09 |
| PQ040 | Solicit Prequalifications of General | 21 | 386 | 22JAN09 | 11FEB09 |
| PQ050 | Prequalification Documents Due | 0 | 386 | | 11FEB09 |
| PQ060 | Prequalify General Contractors | 30 | 386 | 12FEB09 | 13MAR09 |
| **SVH Action** | | | | | |
| BA010 | Final Bid Documents Review | 7 | 0 | 27MAR10 | 02APR10 |
| BA020 | SVH Board Approval of Plans & Bid | 1 | 0 | 03APR10 | 03APR10 |
| BA030 | Distribute Contract Documents to Prequalified | 21 | 0 | 04APR10 | 24APR10 |
| BA040 | Bid Opening | 1 | 0 | 25APR10 | 25APR10 |
| BA050 | Draft SVH Board Memo for Award | 15 | 0 | 26APR10 | 10MAY10 |
| BA060 | SVH Board Award of Contract | 1 | 0 | 11MAY10 | 11MAY10 |
| BA070 | Submittal of Bonds & Insurances and | 5 | 0 | 12MAY10 | 16MAY10 |
| BA080 | Submit Contract for SVH Review / Approval | 10 | 0 | 17MAY10 | 26MAY10 |
| BA090 | Construction Notice-To-Proceed | 1 | 0 | 27MAY10 | 27MAY10 |
| **EIR & CEQA** | | | | | |
| EI010 | Prepare INITIAL DRAFT EIR 50% | 45 | 159 | 04JUL07 | 17AUG07 |
| EI020 | Prepare INITIAL DRAFT EIR 100% | 45 | 159 | 18AUG07 | 01OCT07 |
| EI100 | SVH Staff Review - INITIAL DRAFT EIR | 30 | 159 | 02OCT07 | 31OCT07 |
| EI110 | Revise DRAFT EIR | 90 | 159 | 01NOV07 | 29JAN08 |
| EI120 | Publish DRAFT EIR | 1 | 159 | 30JAN08 | 30JAN08 |
| EI130 | DRAFT EIR Comment Period | 45 | 159 | 31JAN08 | 15MAR08 |
| EI140 | Finalize EIR | 90 | 159 | 16MAR08 | 13JUN08 |
| EI150 | SVH Board Agenda - EIR Acceptance | 1 | 159 | 14JUN08 | 14JUN08 |
| EI160 | SVH Board - Accept EIR | 1 | 159 | 15JUN08 | 15JUN08 |
| **Primary Hospital Construction** | | | | | |
| LC020 | Construction of New Hospital | 1,100 | 0 | 28MAY10 | 31MAY13 |
| LC030 | Building Commissioning | 80 | 0 | 13MAR13 | 31MAY13 |
| LC040 | Construction Punch List | 15 | 0 | 17MAY13 | 31MAY13 |
| LC050 | On-Site Completion of Hospital Construction | 1 | 0 | 01JUN13 | 01JUN13 |
| LC060 | Prepare Acceptance Report for SVH Board | 20 | 0 | 02JUN13 | 21JUN13 |
| LC070 | SVH Board Acceptance of Construction | 1 | 0 | 22JUN13 | 22JUN13 |
| AO010 | Draft Memo for SVH Board Action | 10 | 0 | 06OCT13 | 15OCT13 |
| AO020 | SVH Board Acceptance of Completed Project | 1 | 0 | 16OCT13 | 16OCT13 |
| AO030 | Planning for Grand Opening | 40 | 0 | 17OCT13 | 25NOV13 |
| AO040 | Initial Hospital Operations | 5 | 5 | 16NOV13 | 20NOV13 |
| AO050 | Grand Opening | 1 | 0 | 26NOV13 | 26NOV13 |
| **Furnishings & Equipment** | | | | | |
| FE005 | Prepare FF&E Inventory Requirements | 270 | 95 | 23MAR11 | 17DEC11 |
| FE010 | Prepare Solicitations | 180 | 95 | 18DEC11 | 14JUN12 |
| FE020 | SVH Attorney and Risk Management Review | 10 | 95 | 15JUN12 | 24JUN12 |
| FE030 | Draft Memo for SVH Board Action | 10 | 95 | 25JUN12 | 04JUL12 |
| FE040 | City SVH Board Approval of Solicitation | 1 | 95 | 05JUL12 | 05JUL12 |
| FE050 | Solicit Bids | 30 | 95 | 06JUL12 | 04AUG12 |
| FE055 | Accept Bids | 1 | 95 | 05AUG12 | 05AUG12 |
| FE060 | Evaluate Bids | 25 | 95 | 06AUG12 | 30AUG12 |
| FE090 | Submittal of Bonds and Insurances | 5 | 125 | 06AUG12 | 10AUG12 |
| FE070 | Prepare SVH Board Memo to Award | 10 | 95 | 31AUG12 | 09SEP12 |
| FE100 | Submit Contract for Approval of SVH Attorney | 10 | 95 | 10SEP12 | 19SEP12 |
| FE110 | Furnishings Equip Notice-To-Proceed | 1 | 95 | 20SEP12 | 20SEP12 |
| FE120 | Procurement of Furnishings and Equipment | 180 | 95 | 21SEP12 | 19MAR13 |
| FE130 | Deliver and Install Furniture & Equip | 60 | 0 | 23JUN13 | 21AUG13 |
| **Move-in and Preoperations** | | | | | |
| MI010 | Prepare Solicitation Docs, Move-In Services | 10 | 237 | 21SEP12 | 30SEP12 |
| MI020 | Draft Memo for SVH Board Approval | 10 | 237 | 01OCT12 | 10OCT12 |
| MI030 | SVH Board Approval of Solicitation Document | 1 | 237 | 11OCT12 | 11OCT12 |
| MI040 | Solicit Bids | 15 | 237 | 12OCT12 | 26OCT12 |



| Activity ID | Activity Description | Orig Dur | TF | Early Start | Early Finish |
|---|---|---|---|---|---|
| **Move-in and Preoperations** | | | | | |
| MI050 | Evaluate Bids | 10 | 237 | 27OCT12 | 05NOV12 |
| MI060 | Draft SVH Board Memo for Contract Award | 10 | 237 | 06NOV12 | 15NOV12 |
| MI070 | SVH Board Award of Contract for Move-in Ser | 1 | 237 | 16NOV12 | 16NOV12 |
| MI080 | Submittal of Bonds and Insurance | 5 | 237 | 17NOV12 | 21NOV12 |
| MI090 | Review & Approval by SVH Atty & Risk Mgmt | 10 | 237 | 22NOV12 | 01DEC12 |
| MI110 | Move- in Services Contract Notice-To-Proceed | 1 | 229 | 10DEC12 | 10DEC12 |
| MI120 | Packing and Cataloging of Records | 25 | 229 | 11DEC12 | 04JAN13 |
| MI100 | Prepare Procedures Manual for Hospital | 180 | 43 | 13MAR13 | 08SEP13 |
| MI130 | Move-in and Set-up | 60 | 0 | 22AUG13 | 20OCT13 |
| MI140 | Completion of Move-in Services Contract | 1 | 0 | 21OCT13 | 21OCT13 |
| MI150 | Hospital Staff Training, New Building | 35 | 0 | 22OCT13 | 25NOV13 |